

# EXTERMINATOR EXTRAORDINAIRE

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There is an old saying about things that matter: "The devil is in the details," or, perhaps more aptly, "It's the little things that count." This is especially true in hospitals, where the little things frequently do cause the most trouble. By little, I mean microscopic. In today's hospital environment, that translates most commonly into methicillin-resistant *Staphylococcus aureus* bacterial infections, although the prevalence of other antibiotic-resistant bacteria is increasing.

Patient safety programs are commonly oriented toward systems to protect patients from errors. In the case of hospital infections, however, the root cause of system failure to prevent infections more often lies with the individual involved in patient care - the factor of personal accountability, succinctly outlined by D. Goldman, M.D., in a 2006 *New England Journal of Medicine* editorial.<sup>1</sup> Pleading for an increase in personal accountability to accompany system improvements, Goldman relates a comparable environment in which cleanliness is paramount. In computer-chip manufacturing, workers who enter "clean rooms" (i.e., a patient room) are required to wear special suits, masks and gloves to prevent chip contamination. Failure to follow these procedures brings a warning, and subsequent failures lead to disciplinary action. Should we expect less in the care of humans? The systems we develop give caregivers the knowledge, tools, and time to follow a hygiene regimen. If they do not use the regimen every time it is required, it is not the system's fault.

With that in mind, in 2003 the Infection Control Department at The Methodist Hospital (TMH) declared war on those nasty little microbes

responsible for intensive care infections, cardiovascular wound infections, central line associated blood stream infections (CLABSI) and ventilator-associated pneumonia (VAP). Surveillance of infection rates in the intensive care units has been routine for years, but when data revealed an increase in infection rates continuously exceeding national benchmarks, an action team was assembled. This team included the hospital epidemiologist, infection control professionals, ICU physician intensivists, respiratory care staff, catheter care nurses, and unit management personnel.

Their primary approach to the infection problem began with the recognition and reaffirmation that hand hygiene

(HH) was of paramount importance. Dr. Goldman reminded us that hospital infections are transmitted primarily by health care providers whose hands may have touched literally dozens of innocent looking but highly contaminated objects in the patient's environment. Stool, sputum, skin, and room objects all may be heavily contaminated, not to speak of the caregiver's own bacterial residents. Proper HH is widely recognized as the most simple and effective strategy for preventing infection transmission.

To gauge the proper use and frequency of HH procedures at TMH, a self-auditing process of hand hygiene practice was begun in 2004. The hospital's Infection Control Department devel-

**Table 1.** Infection Control Department developed a data collection tool

<b>Hand Hygiene Monitor Instructions for Self Audits:</b>					
<ol style="list-style-type: none"> <li>1. Read indications for hand hygiene.</li> <li>2. Count each time an indication comes along and make a hash mark in "indications" column for the appropriate discipline.</li> <li>3. If the person cleans hands, make a hash mark in yes column in appropriate area: hand gel or soap &amp; water.</li> <li>4. Provide the results to your staff.</li> </ol>					
<b>Nurses</b> (Nurses include RNs, LVNs, PCRs)		<b>Physician</b> (Physicians include Fellows, Residents, PAs)		<b>Ancillary Staff</b> (Ancillary staff include X-ray, EKG, respiratory, PT, dietary, etc.)	
Indications	YES	Indications	YES	Indications	YES
	Soap & Water		Soap & Water		Soap & Water
	Hand Gel		Hand Gel		Hand Gel

**Table 2.** When to sanitize

**Clinical**

- Before beginning any patient care activity involving direct contact with the patient
- Before inserting an invasive device such as an IV or a Foley catheter
- After removal of any protective equipment, especially gloves
- Before and after completing any patient care activity, even as simple as taking a blood pressure

**Non-Clinical**

- After touching contaminated surfaces or equipment in the patient's environment
- After using the computer (keyboards can be contaminated)
- After using the restroom
- Before touching your face or eyes
- After coughing or sneezing

**Encourage families/visitors to sanitize before and after visiting**

**Table 3.** FAQ: Hand Hygiene Absolutely

**Q: Why is hand hygiene so important?**

A: It is the easiest way for germs to be carried - on warm moist hands - to a susceptible patient. Hand hygiene also protects the health care worker.

**Q: What is the proper way to use the alcohol gel?**

A: Dispense a nickel-size amount of Purell onto the palm of your hand. Cover all surfaces of your hands with the gel. Rub your hands together briskly until dry (-15 seconds).

**Q: What is the proper way to wash hands?**

A: Wet hands and apply soap - at least a quarter-size amount. Scrub hands vigorously for 10-15 seconds (sing the birthday song - even if it's not your birthday). Thoroughly rinse hands with water flowing from wrists to finger tips. Dry hands. Use paper towels to turn off the water.

**Q: How often can I use the alcohol gel?**

A: The gel can be used as often as you wish. Soap/water is required when hands are visibly soiled.

**Q: How are the anonymous observations for hand hygiene performed?**

A: Each unit has a total of 10 observations each month divided into three groups: nursing staff (RNs, LVNs, PCAs), physicians (residents, fellows), and ancillary staff (radiology, respiratory therapy, PT, etc). An observation requires two parts: 1) indication for hand hygiene observed, e.g., gloves being removed, and 2) hands actually sanitized (alcohol gel or soap/water). The rate is calculated as a percent (number of times sanitized per number of indications).

oped a data collection tool (Table 1) and provided education and instruction on proper data collection to all patient care units (Table 2). Using the protocol, compliance rates were determined by dividing the number of times hands were actually sanitized by the number of opportunities to do so and reported as a percent. The overall compliance rate in 2004 was found to vary between 40 and 73%.

In 2005, to supplement the effectiveness of hand washing, Purell hand sanitizers were placed extensively throughout the hospital. Purell is an antimicrobial agent consisting of 62% ethyl alcohol. The bottle label describes it as an "instant hand sanitizer with moisturizer and vitamin E." Dispensers for Purell are now strategically located all around the hospital: restrooms, patient rooms, nursing stations, and at elevators. Instructions for its use are widely dispersed (Table 3), and there is one dispenser in view from virtually any location in the hospital.

The effects of this initiative on a variety of hospital infection statistics are staggering.

- Figure 1 presents hand hygiene compliance rates among the nursing staff, physicians, and ancillary staff; in July 2007, the compliance rates had reached 94%. These data are all anonymous observations - provided by an outside consulting firm of infection control professionals - that began in March 2005 per the protocol established.
- Figure 2 presents hand hygiene compliance rates versus the frequency of hospital-acquired, vancomycin-resistant enterococcal infections. The steep decrease in VRE infections mirrors the concomitant increase in HH.
- Table 4 illustrates the reduction in central line-related infections per 1000 line days from 2003 through 2006.
- In Table 5, the surgical wound infection rates for cardiovascular surgical procedures (including cardiac and

Figure 1. Hand Hygiene Compliance: Anonymous Observations

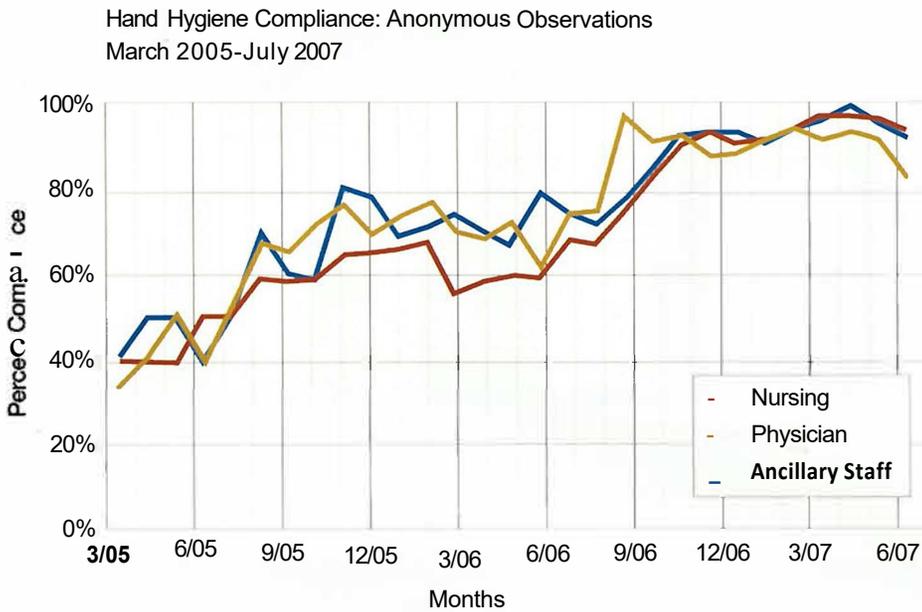
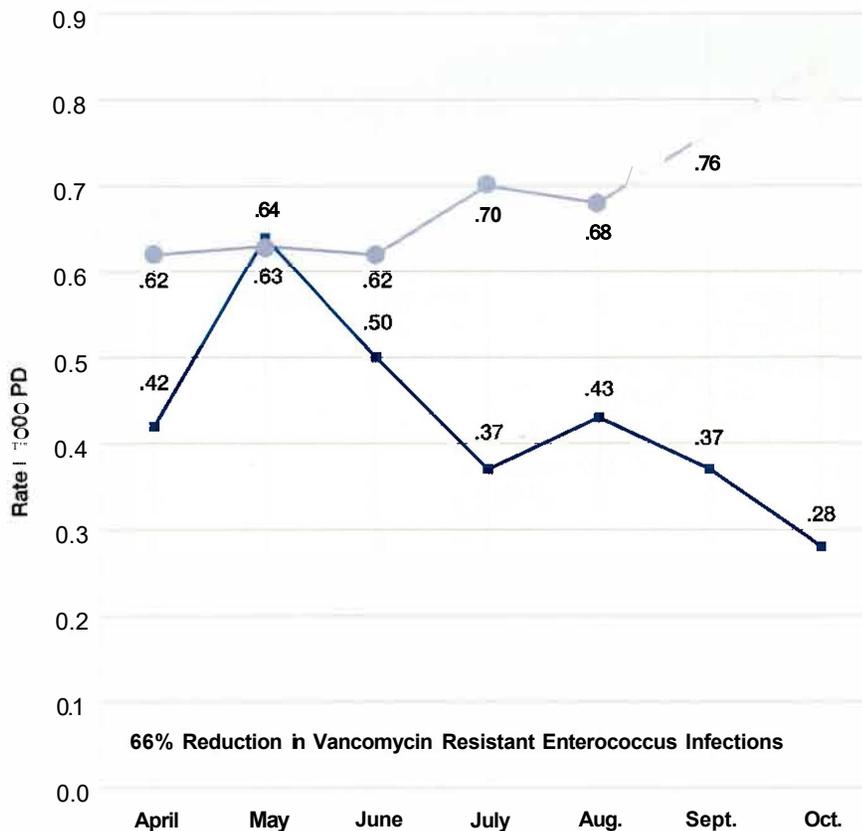


Figure 2. HA-VRE April - October 2006



vascular procedures) as a percent of infections per number of procedures for 2004 through 2006 are presented as a percent reduction from baseline.

- In Table 6, the dramatic elimination of cardiovascular ICU ventilator-associated pneumonia is illustrated through March 2006.

These astonishing outcomes are the result of an intensive education campaign, directed to all patient care providers, about the appropriate use of hand washing and Purell hand sanitizer.

Hospitals are a notorious breeding ground for acquired infections. In Britain, methicillin-resistant *Staphylococcus aureus* is reported to account for more than 40% of in-hospital blood infections. Scarring in 2008, in an effort to reduce or stop the spread of hospital-borne infections, hospitals in England will ban the wearing of neckties, long-sleeve shirts, jewelry (including watches), artificial nails and white coats. Ties are worn daily but rarely laundered. In 2004, a New York hospital study of neckties found that nearly half harbored at least one species of infectious bacteria. Thus far, to our knowledge, dress code restrictions for doctors and other hospital personnel have not been recommended in this country, but the Centers for Disease Control and Prevention advises that those who do not adequately wash their hands pose a far greater risk to patients than those who do. They also advise against the use of artificial nails in operating rooms as they have been found to carry more germs than natural nails, both before and after washing.

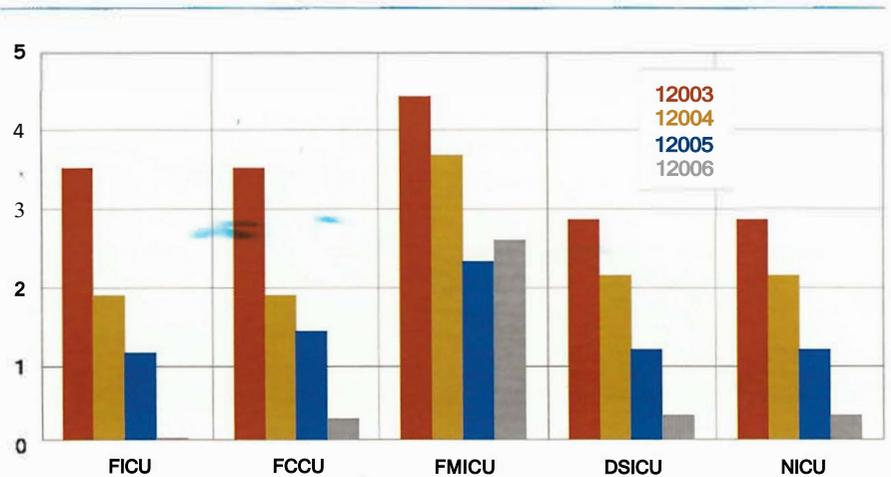
There are many facets to the issue of providing quality care in a hospital setting. The rate of hospital-acquired infection is a major one - not only from the standpoint of the patient's health but also from that of the hospital's financial health, since Medicare is preparing to stop paying for treatment of hospital infections that are considered preventable. That the issue of hospital infections can be addressed in

an extraordinarily effective manner has been well demonstrated by Methodist's Infection Prevention and Control department and all of the hospital staff and physicians. They have shown the way. The challenge now is to sustain this progress.

### REFERENCES

1. *Goldmann D. System failure versus personal accountability - the case for clean hands. N Engl J Med. 2006;355:12U23.*

**Table 4.** Reduction in Central Line Related Infections Per 1,000 Line Days



**Table 5.** Surgical Wound Rates in Cardiovascular Surgical Procedures

Percent Reduction in Cardiovascular Surgery Wound Infection Rates (includes cardiac and vascular procedures)			
2004	2005	2006	2007 (May)
Baseline	52	59	97.8*

\* Through May 2007, 7 infections in 959 procedures for a 0.7% infection rate, a 97.8% reduction from baseline.

**Table 6.** CVICU Ventilator-Associated Pneumonia 2003-2007

CVICU Ventilator-Associated Pneumonia 2003-2007 Percent Reduction Per Year from Baseline				
July 2003	July 2004	July 2005	July 2006	July 2007
Baseline	89%	100%	99%	97%